2019 3rd Quarter Issues Report for Wyoming Public Media 2019

Submitted by Bob Beck

Issue: Coal and Energy

**With Jobs In Limbo, Blackjewel Workers Stay Busy**

More than a week has passed since Blackjewel filed for bankruptcy and sent home 576 workers. They're still waiting to hear if they've been laid off or heading back to work soon. Wyoming Public Radio’s Cooper McKim reports employees are stuck in limbo... though many aren’t struggling to keep busy.

Date: 7-12-19 at 3pm and 7-14-19 at noon.

Time: 5 min

**A Watershed Year**: Companies Begin To Adapt As Powder River Basin Restructures

Coal operations in the Powder River Basin are in the midst of a restructuring. Production has been racing downward since 2009 and *this* year, the brewing trends hit the region hard, with a series of dramatic bankruptcies and a merger. Wyoming Public Radio’s Cooper McKim reports a new normal is setting in.

Date: 7-19-19 at 3pm and 7-21-19 at noon.

Time: 5 min

**Barrasso Pushes To Get Wyoming Natural Gas Sold Overseas**

U.S. House Democrats are taking aim at an issue Wyoming Senator John Barrasso seems to have spent the most time on in the past few years: Exporting American, well – Wyoming energy – abroad. Correspondent Matt Laslo has the story from Washington.

Date: 8-2-19 at 3pm and 8-4-19 at noon.

5 min
Contura May Close Wyoming Mines Sooner Than Anticipated

On August 6, West Virginia Judge Frank Volk approved the motion for Contura Energy to purchase Blackjewel's assets in Wyoming pending resolution of tax conflicts with the federal government. In a Blackjewel filing, it wrote a sale to Contura would keep both Eagle Butte and Belle Ayr mines open "for an estimated minimum of six to twelve years."

Date: 8-9-19 at 3pm and 8-11-19 at noon.

5 min

Furloughed Miners Struggle To Find Work Despite Strong Market

It’s been two months since coal company Blackjewel filed for bankruptcy. The move put more than 1500 miners out of a job in Wyoming and across Appalachia… many are still struggling to find work. It turns out that struggle isn’t just about the job market. Wyoming Public Radio’s Cooper McKim reports.

9-6-19 at 3pm and 9-8-18 at noon

Time: 5 min

Issue: Native American Issues

Northern Arapaho Tribe Begins Cemetery Mapping Project

St. Stephen’s Indian Mission was founded in 1884 on the Wind River Reservation. It still operates today as a Catholic Church, and thousands of people are buried in the cemetery there. Many graves at St. Stephen’s are marked with elaborately painted works of art rather than a headstone. But some older graves are not marked at all. This summer, the Northern Arapaho Tribe’s Historic Preservation Office has taken on an ambitious project: creating a record of everyone who’s buried on the reservation. As Wyoming Public Radio’s Savannah Maher Reports, they’re starting with the cemetery at St. Stephen’s.

Date: 7-12-19 at 3pm and 7-14-19 at noon.

Time: 5 min
Indian Relay Race Is A Tradition For More Than Just The Rodeo

For 89 years, the Sheridan WYO Rodeo has drawn big crowds to the city’s fairgrounds. But one exciting event, in particular, is known to keep them coming back every year. Wyoming Public Radio’s Catherine Wheeler reports on what many say is North America’s most extreme sport.

Date: 7-19-19 at 3pm and 7-21-19 at noon.

Time: 5 min

A Secretary Wants To Focus On Rural, Native American Veterans

About 10 percent of all adults in Wyoming are veterans. That group has long faced issues with getting access to proper medical treatment. But a new law hopes to overhaul the system and turn the focus back on the veterans. Wyoming Public Radio's Catherine Wheeler spoke with U.S. Secretary of Veterans Affairs Robert Wilkie ahead of his upcoming visit to Wyoming about how he has tried to improve the VA over the last year.

Date: 8-2-19 at 3pm and 8-4-19 at noon.

Time: 5 min

Audio Postcard: Prairie Chicken Dancers Strut Their Stuff At Northern Arapaho Powwow

Governor Mark Gordon signed an executive order last month expanding protections for sage grouse in Wyoming. Meanwhile, some young men at the Northern Arapaho Powwow were borrowing some of the bird’s dance moves. Wyoming Public Radio's Savannah Maher spoke with four dancers competing in the Prairie Chicken dance category.

9-6-19 at 3pm and 9-8-18 at noon

Time: 4 min

What We Know One Week After A Police Shooting In Riverton

It's been nearly a week since a man was shot and killed by law enforcement outside of a Walmart store in Riverton. Last night, community members held a vigil for the man, who has been identified as 58-year-old Anderson Antelope, a citizen of the Northern Arapaho Tribe.

Wyoming Public Radio's tribal affairs reporter Savannah Maher has been following this story. She spoke with Wyoming Public Radio's Bob Beck about the shooting and its aftermath.

Time: 7 min

Date: 9-27-19 at 3pm and 9-27-19 at noon.
Gun Maker Weatherby Opens Up In Sheridan

In January 2018, gun manufacturer Weatherby announced it was moving from its home in California and resettling in Sheridan. The company makes rifles, shotguns and ammunition. The move signified a chance for more economic diversification in the Sheridan area. Last month, Weatherby opened for business north of downtown. Wyoming Public Radio's Catherine Wheeler asked owner and CEO Adam Weatherby why he decided to move the business to Wyoming.

Date: 7-12-19 at 3pm and 7-14-19 at noon
Time: 5 min

Bringing Historical Markers Into The Car (Without Scratching The Paint)

It’s road trip season. And one thing you might do when you’re driving across the country—or the state—is stop when you see a historical marker. Now, an app based in Jackson is bringing that marker into the car. Wyoming Public Radio’s Erin Jones has the story.

Date: 8-2-19 at 3pm and 8-4-19 at noon.
Time: 5 min

Changes Might Be Coming To Sheridan's Main Street

One of Sheridan’s biggest pride and joys is its Main Street. For years, it’s become known for drawing in tourists and residents alike. Now the city is considering making a big change to see if it can improve its award-winning downtown. Wyoming Public Radio’s Catherine Wheeler has more.

Time: 5 min
Date: 9-27-19 at 3pm and 9-29-19 at noon
**UW Athletics Official Hopes To Create New Opportunities For Minorities In Athletics**

University of Wyoming Senior Associate Athletics Director and Senior Woman administrator China Jude was recently named the President of the Minority Opportunities Athletics Association. The goal of the organization is to get more minorities into athletics administration. She tells me about her goals during her two year term.

Date: 7-12-19 at 3pm and 7-14-19 at noon

Time: 5 min

**Last Resorts: A Millionaire's Playground Battles To Keep Its Middle Class**

In Jackson Hole, some visitors describe the surrounding landscape as “God’s country.” If you ask residents, you might hear them call it “poverty with a view.” Either way, Jackson Hole is the most economically unequal place in the country. With summer tourists pouring into the region, Robyn Vincent tells us how residents in paradise are tackling their housing crisis.

Date: 7-19-19 at 3pm and 7-21-19 at noon

Time: 6 min

**"We Kind Of Live In The Middle"**

Though they have felt like outsiders at times, Allen Pino and Catalina Pedroza—who are both pursuing careers as educators—feel a strong sense of loyalty to Wyoming. For WPR's "Belonging" series, they sat down to discuss racial identity and how Wyoming stereotypes can be at odds with a vision of a state full of potential.

Date: 7-19-19 at 3pm and 7-21-19 at noon

Time: 6 min

**Wyoming Girls Amongst First To Earn Boy Scout Badges**

Wyoming is known as the Equality State. So it’s fitting that earlier this year one of its Boy Scout Troops was amongst the first in the country to induct girls. The national organization changed its policy in February to be more inclusive. Since then, Troop 221 in Cheyenne has already seen its female scout numbers double. Wyoming Public Radio’s Maggie Mullen caught up with some of those scouts at their recent badge ceremony.

Date: 7-19-19 at 3pm and 7-21-19 at noon  Time: 4 min
How Japanese-Americans Found Some Happiness At Heart Mountain

The Heart Mountain Interpretive Center focuses on remembering the injustices Japanese-Americans faced during World War II. But the current special exhibition at Heart Mountain wants to remember how some of the nearly 11,000 incarcerees tried to find normal lives through music at the camp.

Date: 8-09-19 at 3pm and 8-11-19 at noon

Time: 4 min

"I Wouldn't Change A Thing About Wyoming"

Recent Torrington High School graduates Quentin Meyer and Ryan Walson love Wyoming as it is. For our "Belonging" series, the childhood friends sat down to reflect on the agriculture and stories that pull them to stay while acknowledging the career possibilities that may draw their lives outside of the state they hold dear.

9-6-19 at 3pm and 9-8-19 at noon.

Time: 6 min

Countering Hate Speech In Wyoming Up To Individuals, Not Police

We usually don’t think of the Mountain West as a haven for white supremacy but the Anti-Defamation league recently found that the region is responsible for ten percent of all White Supremacy propaganda...even though there is just five percent of the population here. The foothold racism and other bigotry have in Wyoming inspired one Laramie man to begin documenting hate filled comments he’s found on-line in his community. Wyoming Public Radio’s Jeff Victor has more.

9-6-19 at 3pm and 9-8-19 at noon.

Time: 5 min
Renovated Capitol Gets Rave Reviews

After over four years and $300 million, people in Wyoming got to see what the restoration of the Wyoming Capitol looks like. The building had been falling apart and several lawmakers argued that something had to be done. But spending money on the project and the adjoining office building was questioned by many across the state since it came at a time when Wyoming was strapped for money. But as Wyoming Public Radio’s Bob Beck reports...things have changed.

Date: 7-12-19 at 3pm and 7-14-19 at noon
Time: 5 min

Wyoming Lawmakers Offer Explanations For Low Revenues And High Debt

Experts say federal revenues are down and lawmakers in Washington are scrambling to find a suitable compromise to avert the nation’s first ever default on its debt. Wyoming’s senators say it’s all because the nation spends too much, and not because the GOP tax cut isn’t living up to its promises. Correspondent Matt Laslo has this story from Washington exploring what happened.

Date: 7-19-19 at 3pm and 7-21-19 at noon
Time: 5 min

Wyoming Delegation Favors Moving BLM Out West

The Trump administration is trying to relocate the bulk of the headquarters of the Bureau of Land Management from Washington to Colorado, which is getting cheers from Wyoming lawmakers. But Democrats view the move as problematic and a way to gut the agency.

8-9-19 at 3pm and 8-11-19 at noon.
Time: 4 min

Wyoming Delegation Responds To Impeachment Uproar In The Nation's Capital

This seems to be impeachment week in Washington – and it’s the first such event for two of Wyoming’s three lawmakers in the nation’s capital. And as Correspondent Matt Laslo reports from Washington, those two lawmakers are backing the president.

Date: 9-27-19 at 3pm and 9-29-19 at noon. Time: 5 min
**Issue: Environment**

**Last Resorts: The West's Rural Outdoor Paradises Are Getting Richer**

Pockets of the rural West are getting richer as wealthier Americans are drawn to rustic small towns across the region. And their money is revitalizing those communities. But as our Mountain West News Bureau’s Nate Hegyi reports... that new money comes at a cost.

Date: 7-12-19 at 3pm and 7-14-19 at noon
Time: 5 min

**Meet Lori: Wyoming’s Newest Dino-Celebrity**

A newly identified species has taken up residence at the Wyoming Dinosaur Center in Thermopolis. Paleontologists say that the three-foot-tall creature is the smallest dinosaur ever discovered in the state. And as Wyoming Public Radio’s Savannah Maher reports, it could hold the key to understanding how today’s birds evolved to fly.

Date: 7-19-19 at 3pm and 7-21-19 at noon
Time: 5 min

**The Unusual Weapon Yellowstone Is Using To Combat Invasive Species**

Zebra and quagga mussels can devastate an ecosystem and Yellowstone National Park is doing everything it can to keep them out. Wyoming Public Radio’s Maggie Mullen reports that includes harnessing the power of a dog’s snout.

Date: 8-2-19 at 3pm and 8-4-19 at noon.

**Tribal Governments And Environmental Activists Oppose Proposed Wastewater Dumping**

Earlier this summer, the Northern Arapaho Tribe came out against a proposal by the energy company Aetheon to discharge oilfield waste upstream of the Wind River. But not for the reasons that some tribal members would like. Wyoming Public Radio’s Savannah Maher has more.

Time: 5 min
Date: 8-16-19 at 3pm and 8-18-19 at noon.
Can Prescribed Fires Be The Answer To Wildfires?

A recent study says the American West should be doing more prescribed burns to keep forests healthy and to help lessen the impacts of wildfires across our region. It also concluded that there needs to be a change in how we perceive the practice out here for that to happen. Our Mountain West News Bureau’s Noah Glick has more.

Time: 4 min
9-6-19 at 3pm and 9-8-19 at noon.

Regrowing The West: Inmates Employ New Strategy To Revitalize Sagebrush

Sagebrush is not growing well in Wyoming. It’s been decades of using the same method to try and regrow the keystone species, with minimal success. Experts are now trying a new strategy... and it’s one that also benefits Wyoming’s prisons. Wyoming Public Radio’s Cooper McKim reports.

Time: 4 min
9-27-19 at 3pm and 9-29-19 at noon.

Issue: Health care

Grand Teton Is Making Its Biggest Attraction More Accessible To People With Disabilities

Jenny Lake is one of the most popular destinations in Grand Teton National Park. The area just got close to a $20.5 million upgrade through a partnership between the park and its foundation. It mostly focused on trial improvements, orientation and key infrastructure but as Wyoming Public Radio’s Kamila Kudelska finds out, it also made an effort to become more accessible for people with disabilities.

Date: 8-2-19 at 3pm and 8-4-19 at noon.
Time: 5 min

Could Altitude Partially Explain Suicide, Mental Health Issues In The Mountain West?

The Mountain West has disproportionately high rates of depressive disorders and suicide. Researchers are trying to find out why. Turns out, the mountains themselves might have something to do with it. Nate Hegyi reports.

Date: 8-9-19 at 3pm and 8-11-19 at noon.  Time: 5 min
Parks Say To Never Approach Wildlife. So Why Do People Still Do It?

In the past month, videos from Yellowstone National Park have gone viral showing bison charging visitors. Bison-human incidents happen every season sometimes causing injuries. The park is trying to figure out how to get the message across that the bison, elk, bears and even badgers that people encounter in the park are wild and dangerous. Wyoming Public Radio’s Kamila Kudelska tries to get a better understanding on why people continually get too close to wildlife.

Date: 8-16-19 at 3pm and 8-18-19 at noon.
Time: 5 min

UW Researchers Investigate Western Wyoming Toad’s Ability To Fight Disease

Boreal toads were once common in the western part of the United States. Today, the toads, and many other amphibians, are under attack from a deadly skin disease known as chytrid fungus. But somehow toads found in Western Wyoming appear to be fighting back against the disease. Wyoming Public Radio’s Ivy Engel has more about the two-man research team who is trying to put together the pieces of this puzzle.

Date: 8-16-19 at 3pm and 8-18-19 at noon.
Time: 5 min

There’s Hardly Any Science On Wyoming's Frogs—A New Project Hopes To Fix That

If you find yourself near a stream in the mountains or a pond in the prairie, you’re likely to hear the rhythmic croak of frogs. They’re all over Wyoming, but scientists here know very little about them: not where they live or what conditions they like best. This year, several organizations are working to change that. Wyoming Public Radio’s Cooper McKim reports deep into the night with two scientists on the job.

Date: 8-16-19 at 3pm and 8-18-19 at noon.
Time: 5 min
How The CSI Of The Mountain West Solves Wildlife Attack Cases

In May, a hiker in Colorado was attacked by a black bear. She lived to tell the tale, but what about the bear? Did wildlife managers track it down and figure out why it was attacking humans? As Wyoming Public Radio’s Maggie Mullen reports that’s where one very unique forensics lab in our state enters the story.

Date: 9-6-19 at 3pm and 9-8-19 at noon.
Time: 5 min

Tensions Over A Federal Agency That Kills Wildlife

You might not know it but there’s a branch of the U.S. Department of Agriculture whose job includes killing wild animals - to the tune of millions each year. It used to be called Animal Damage Control. Now it’s simply called Wildlife Services. Depending on who you talk to, the agency is controversial and secretive or, well-managed and essential.

Time: 5 min

Date: 9-13-19 at 3pm and 9-15-19 at noon.

Bighorn Basin Hunting Program Focuses On Kids And Women

In the last decade, hunting has decreased in popularity nationally. While the downward trend is not as drastic in Wyoming, the Game and Fish Department is still worried about the future. That’s because hunting and fishing license fees and federal excise taxes makes up about 75 percent of the commission's budget. Wyoming Public Radio’s Kamila Kudelska reports on how a first time hunt program could stabilize that revenue.

Time: 5 min

Date: 9-27-19 at 3pm and 9-29-19 at noon

So You've Heard Period Blood Attracts Bears, Here's Where That Myth Came From

It's known as the “Night of the Grizzlies,” and it happened in Glacier National Park more than fifty years ago. As Wyoming Public Radio’s Maggie Mullen reports, the repercussions of that incident are still being felt today - especially for women.

Time: 5 min

Date: 9-27-19 at 3pm and 9-29-19 at noon
**Issue: Education**

**UW Acting President Has Key Goals For The Next Few Months**

University of Wyoming Vice President for Finance and Administration Neil Theobald is the acting UW President for the next year. Theobald is not planning drastic changes, but he will be focusing on a few key things.

Date: 8-2-19 at 3pm and 8-4-19 at noon.
Time: 6 min

**University Of Wyoming Health Sciences Dean Hopes To Impact Health Care In The State**

After serving as an interim Dean, UW Trustees recently named David Jones to become the new Dean of the College of Health Sciences. Jones says despite the fact that he’d been an interim Dean the College has been moving forward.

Date: 8-16-19 at 3pm and 8-18-19 at noon
Time: 6 min

**One Way The Internet Is Good For Teens**

The internet has changed a lot of things about the way we read, think, and do politics...and it’s also changed the creative writing of teens. And, spoiler, this is a positive story about kids and the internet. Wyoming Public Radio’s Erin Jones opens in the middle of things—or, as a writer would say, in medias res.

Date: 8-16-19 at 3pm and 8-18-19 at noon
Time: 5 min

**The Wind River Reservation's Role In The Movement For Tribal Educational**

Going to school might seem an ordinary rite of passage for children, but in Indian Country, school it has long meant assimilation and discrimination. It's why, back in the 1950's, the two tribes on the Wind River Reservation began the arduous process of starting their own school.

A new book called *Sovereign Schools: How Shoshones and Arapahos Created a High School On the Wind River Reservation* chronicles the trials and tribulations of making that dream a reality.

Date: 9-6-19 at 3pm and 9-8-19 at noon
Time: 6 min
Northwest College Introduces New Programs To Combat Decreasing Enrollment

Nationally community college enrollments have been declining in the past couple of years. Wyoming is no exception. In Powell, Northwest College enrollment is among the lowest in the state. So the college is looking at some new degree programs to try to turn things around. Wyoming Public Radio’s Kamila Kudelska reports that includes a conservation law enforcement degree.

Date: 9-6-19 at 3pm and 9-8-19 at noon
Time: 4 min

New UW Engineering Building Features State-of-The-Art Technology and Teaching

The University of Wyoming has opened its new Engineering Education and Research facility. The $105 million project is being touted as one of the most advanced learning facilities in the nation and will not only benefit students, but the state and community as well.

Time: 5 min
Date: 9-13-19 at 3pm and 9-15-19 at noon

Northern Wyoming Higher Ed's New Leader Wants To Continue Colleges' Path

This summer, Walter Tribley took over as the president of the Northern Wyoming Community College District. Tribley has 20 years of experience in higher education. Most recently, he was the president of Monterey Peninsula College in California. Wyoming Public Radio's Catherine Wheeler sat down with Tribley at Sheridan College to talk about his goals as he begins his new position.

Time: 5 min
Date: 9-13-19 at 3pm and 9-15-19 at noon

For Some School Staff, Back-To-School Means Back To The Shooting Range

Some school districts in Wyoming and the rest of the region are considering whether or not school staff should be allowed to carry concealed guns for safety purposes. Before staff can do that they need to go through a training program.

Date: 9-13-19 at 3pm and 9-15-19 at noon    Time: 4 min
**First Lesson Of The Year: How To Attack A School Shooter**

As kids across the country head back to school for the year, the question of how to keep students safe is constant and ever-evolving, especially when it comes to mass shootings. One recent active shooter training at Pinnacle Charter School in northern Colorado focused on three actions: evacuate, barricade, and fight.

Time: 4 min

Date: 9-13-19 at 3pm and 9-15-19 at noon

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**Issue: Arts and Culture**

**Explorer Artist Tony Foster On His Green River Journey**

The Whitney Western Art Museum at the Buffalo Bill Center of the West hosted explorer artist Tony Foster for a week. For the past 35 years, Foster has taken journeys to paint wild places...many of them in the American West. Before his residency at the Buffalo Bill Center, he went on a rafting journey on the Green River. Wyoming Public Radio’s Kamila Kudelska sat down with Foster to get a better understanding of what it means to be an explorer artist today.

Date: 7-12-19 at 3pm and 7-14-19 at noon.

Time: 5 min

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**To Commemorate Powell’s Colorado River Expedition, Research Team Retraces His Steps**

One hundred and fifty years ago, a group of explorers led by Civil War veteran John Wesley Powell set out to document the canyons of the Green and Colorado Rivers. It was the first trip of its kind. To commemorate the journey, a group of scientists, artists and graduate students from the University of Wyoming called the [Sesquicentennial Colorado River Exploring Expedition](https://www.coloradorexploration.org) has been retracing his steps this summer.

Date: 8-9-19 at 3pm and 8-11-19 at noon.

Time: 7 min
How Japanese-Americans Found Some Happiness At Heart Mountain

The Heart Mountain Interpretive Center focuses on remembering the injustices Japanese-Americans faced during World War II. But the current special exhibition at Heart Mountain wants to remember how some of the nearly 11,000 incarcerees tried to find normal lives through music at the camp. Wyoming Public Radio’s Kamila Kudelska reports the Songs on the Wind exhibit tells the story of music at Heart Mountain.

Date:  8-9-19 at 3pm and 8-11-19 at noon.

Time:  5 min

Sheridan’s WYO Theater Turns 30, Celebrates Community

The WYO Theater in Sheridan as people know it today almost didn't exist, and that might be surprising since it's a highlight of downtown.

Time:  5 min

Date: 9-13-19 at 3pm and 9-15-19 at noon

Ballet With A Twist

A New York City ballet company is coming to Cheyenne. Their show is called Cocktail Hour. It’s exactly what it sounds like: dance vignettes of drinks. The Bloody Mary, the Mint Julep, the Shirley Temple...all performed with original choreography, music, and costumes. Wyoming Public Radio’s Erin Jones spoke with choreographer Marilyn Klaus.

Time:  5 min

Date: 9-27-19 at 3pm and 9-29-19 at noon

Issue:  Recreation

Women Hunters And Anglers Offer Hope For Keeping Traditions Alive

The ancient tradition of learning to hunt is fast becoming endangered... 8-million fewer people hunt now than they did in the 1980s. That’s a big deal because, in the U.S., we fund conservation projects almost entirely on the more than $157 billion a year that hunting and fishing generates. But in Wyoming, hunting numbers aren't sliding. Yes, fewer men are hunting. But as Wyoming Public Radio’s Melodie Edwards reports, women are taking up the rifle and the rod in greater numbers than ever.

Date:  8-2-19 at 3pm and 8-4-19 at noon  Time:  5 min
One More Step Until Expansion To Red Grade Trail Approved

Summertime in Wyoming means more opportunities to enjoy the outdoors. In the Bighorn Mountains near Sheridan, trails are getting busier every year. One local organization has proposed an expansion to a trail system that gives locals more opportunities to explore the mountains. Wyoming Public Radio’s Catherine Wheeler reports.

Date: 8-9-19 at 3pm and 8-11-19 at noon
Time: 5 min

The Rock Climbing Controversy That Could Change The Bighorns

Ten Sleep Canyon has become a popular destination for rock climbers looking for adventure. But some are concerned that parts of their adventure might be manufactured. Wyoming Public Radio’s Catherine Wheeler reports on a controversy that is starting to bring climbers together.

Date: 8-16-19 at 3pm and 8-18-19 at noon
Time: 5 min

Issue: Agriculture

New UW Agricultural Dean Envisions More Support For Small Farm And Ranch Entrepreneurs

The University of Wyoming has hired a new dean to oversee the Department of Agriculture. Barbara Rasco is a food scientist, engineer and attorney known around the world for her work on food safety.

Now she tells Melodie Edwards that she’s bringing that knowledge to bear on Wyoming’s deep history in ranching and its new progress in local food entrepreneurship.

Date: 8-9-19 at 3pm and 8-11-19 at noon
Time: 7 min